

No. 173, October 2024

What is the Leeds Practice Model?

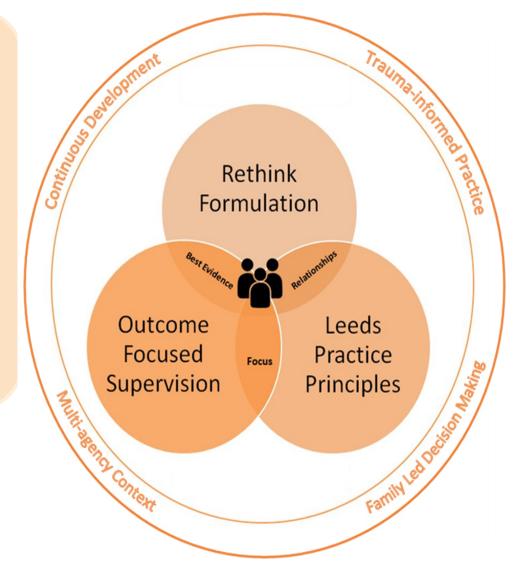
The Leeds Practice Model integrates and structures evidence-based approaches and principles into a framework that guides and supports practice. It should permeate the culture, thinking and practice within all services for Children and Families in Leeds to enable the best possible, sustainable outcomes.

The model provides a clear frame and expectations for the entire children and families workforce and brings together strengths-based, family-led, trauma-informed and restorative practice activities, values and approaches. It promotes and supports restorative and relational work with families and between colleagues. The Leeds Practice Model is adaptable and flexible, focusing on principles and approaches which allow workers to utilise and apply their individual skills, knowledge and experience rather than imposing fixed ways of working.

The Rethink Team support implementation of the Leeds Practice Model across all services for Children and Families in Leeds through a variety of practice development activities. The Leeds Practice Model has seven elements that are all complementary and necessary to each other, as illustrated in the diagram below.

The Leeds Practice Model promotes an approach that:

- Is restorative and relational;
- Emphasises curiosity and seeks to understand;
- Is strengths-focused;
- Is child-centred and family led;
- Is trauma-informed;
- Involves effective multiagency working;
- Places focus on practice and learning; and
- Creates greater accountability.



What are the elements of the Leeds Practice Model?

There are seven elements to the Leeds Practice Model, as illustrated in the diagram. These can be understood as follows:

Multi-Agency Context - A thorough and integrated practice approach that utilises all means, agencies and colleagues available to us when working with families and each other.

Continuous Development - Practitioners, managers and supervisors utilise evidencebased approaches and 'best practice' to create and maintain effective and up to date development for all.

Trauma-Informed Practice - A truly compassionate, sensitive and empathic approach to our work which is grounded in the recognition and understanding that trauma can have a wide and lasting impact on an individuals development, including on their ability to feel safe or develop trusting relationships with others. It acknowledges the need to see beyond an individual's presenting behaviours and to ask, 'What has happened to this person and what do they need?' rather than 'What is wrong with this person?'.

Family Led Decision Making - Shifting the balance of power from professional led decisions about children and families by identifying opportunities to maximise the involvement of families in decision making across all our involvement. A strength-focused, systemic way of working that empowers families and leads to sustainable change.

Rethink Formulation Process - Often referred to as the '6Ps', the Rethink Formulation process offers a unified approach to help us to make sense of things; to develop a shared language; to analyse deeper; to bring together multiple perspectives; and to develop evidence-based plans.

Leeds Practice Principles - 10 restorative and relational principles that define how we should go about our work with families and with each other:

- Always working WITH
- Relationship based
- Enabling the utility of the family
- Early in the life of a problem
- One family, one lead worker, one plan
- Systemic, formulation driven and evidenced based
- Transparent
- Strength focussed
- Recognising engagement with education as a protective factor
- Accountability, evaluation and sustainability

Outcome-focused Supervision - An approach to supervision which holds agreed outcomes in mind at all times. There is a focus on professional accountability for plans and a thorough exploration and checks of the rationale and thinking behind each plan. Outcome focused supervision provides an opportunity for reflection and joint assessment of advances and barriers to help us to keep on track with what we are trying to achieve and how we are trying to achieve it.

Key contacts and more information

More information is available from: <u>rethink.team@leeds.gov.uk</u>. There is also a One Minute Guide on the <u>Rethink Formulation</u> process.

